

DIVISION OF ACCOUNTING REPORTING  
LOCAL GOVERNMENT POLICIES SECTION  
COST AVOIDANCE SAVINGS GENERATED FROM COST PLAN DESK AND FIELD REVIEWS

|              | Quarter 1 | Quarter 2    | Quarter 3   | Quarter 4   |                     |
|--------------|-----------|--------------|-------------|-------------|---------------------|
| 2010         | \$373,305 | \$7,183,992  | \$3,544,518 | \$0         | \$11,101,815        |
| 2011         | \$0       | \$0          | \$2,019,879 | \$629,911   | \$2,649,790         |
| 2012         | \$5,167   | \$0          | \$423,172   | \$2,373,040 | \$2,801,379         |
| 2013         | \$0       | \$14,241,222 | \$2,675,005 | \$7,278,706 | \$24,194,933        |
| 2014         | \$0       | \$32,420,648 | \$2,927,874 | \$0         | \$35,348,522        |
| <b>Total</b> |           |              |             |             | <b>\$76,096,439</b> |